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A STUDY OF ELIMINATION CONDITIONS  
FOR THE PERMUTATION FLOW-SHOP SEQUENCING PROBLEM

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We give a few elimination criteria for the permutation flow-shop problem and prove that one of them is equivalent to Szwarc's elimination criterion. Next we propose a lower bound to be used in a branch-and-bound method.

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## 0. INTRODUCTION

This paper is concerned with the permutation flow-shop sequencing problem of determining an optimal sequence of jobs. The permutation flow-shop problem can be formulated as follows. Each of  $n$  jobs  $J_1, J_2, \dots, J_n$  has to be processed on  $m$  machines  $M_1, M_2, \dots, M_m$  in that order. Thus job  $J_i$  ( $i=1, 2, \dots, n$ ) consists of a sequence of  $m$  operations  $O_{i1}, \dots, O_{im}$ ;  $O_{ik}$  corresponds to the processing of  $J_i$  on  $M_k$  during an uninterrupted processing time  $a_{ki}$ .  $M_k$  ( $k=1, 2, \dots, m$ ) can handle at most one job at a time, and it is assumed that each machine processes the jobs in the same order. We want to find a processing order such that the time required to complete all jobs is minimized. The most common methods to solve problems of this type are branch-and-bound methods and elimination methods. A variety of elimination conditions has been developed, such as Szwarc's optimal elimination criteria [17,18] and the elimination criteria in [7,12,16]. But, as pointed out by Baker in [2], enumerative methods based on these elimination criteria are not as efficient as branch-and-bound methods. In the following, we first establish some new elimination criteria and prove that these criteria include Szwarc's as a special case, and then we propose a lower bound. By combining these elimination criteria with the lower bound, an enumerative algorithm will be obtained.

## 1. ELIMINATION CRITERIA

Let  $s = (s_1, s_2, \dots, s_k)$  be a partial schedule of jobs. Any permutation  $\bar{s} = (\bar{s}_1, \dots, \bar{s}_{n-k})$  of the index set of unscheduled jobs defines a completion of  $s$ , i.e. a complete permutation schedule  $s\bar{s} = (s_1, s_2, \dots, s_k, \bar{s}_1, \dots, \bar{s}_{n-k})$ . Elimination criteria are certain conditions under which all completions of a partial schedule  $s'$  can be eliminated because a schedule at least as good exists among the completions of another partial schedule  $s''$ . Before we suggest the new elimination conditions, we describe a useful lemma, which is given in our previous paper [20].

Let  $N = \{1, 2, \dots, n\}$ , let  $w = (w_1, w_2, \dots, w_n)$  be a permutation of  $N$ , and define the matrix  $A(w)$  by

$$A(w) = \begin{pmatrix} a_{1w_1} & a_{1w_2} & \dots & a_{1w_n} \\ a_{2w_1} & a_{2w_2} & \dots & a_{2w_n} \\ \dots & \dots & \dots & \dots \\ a_{mw_1} & a_{mw_2} & \dots & a_{mw_n} \end{pmatrix}.$$

A broken line with starting point  $a_{1w_1}$  and ending point  $a_{mw_n}$  is called a feasible line of matrix  $A(w)$ , if each of its vertices is located at an  $a_{ij}$ , and each of its segments is either horizontal rightwards or vertical downwards. For example, the broken line connecting  $a_{1w_1}, a_{2w_2}, a_{2w_2}, a_{mw_n}$  is a feasible line.

For a fixed permutation  $w$ , the set of all feasible lines is

$$\{\ell(w)\} = \{(a_{1w_1}, \dots, a_{1w_{j_1}}, a_{2w_{j_2}}, \dots, a_{2w_{j_2}}, \dots, a_{mw_{j_{m-1}}}, \dots, a_{mw_n}), \\ 1 \leq j_1 \leq j_2 \leq \dots \leq j_m = n\}.$$

Corresponding to a feasible line  $\ell(w)$ , the sum  $\sum_{a_{ki} \in \ell(w)} a_{ki}$  is called a feasible sum corresponding to  $\ell(w)$ .

LEMMA 1. Let  $w = (w_1, w_2, \dots, w_n)$  be a permutation of  $N$ . Assume that on each machine the jobs are processed in the order  $J_{w_1}, \dots, J_{w_n}$ . Let  $t(w)$  be the completion time corresponding to  $w$ , i.e., the completion time of the last job  $J_{w_n}$  on  $M_m$ . Then we have

$$t(w) = \max_{\ell(w)} \sum_{a_{ki} \in \ell(w)} a_{ki},$$

where  $\ell(w)$  runs through all feasible lines corresponding to  $w$ .

Let  $s = (s_1, s_2, \dots, s_k)$  be a partial schedule of  $N$ ,  $s_i \neq s_j$  if  $i \neq j$  ( $s = \phi$  if  $k = 0$ ), and for  $1 \leq p \leq q \leq m$ , let  $t_{pq}(s)$  be the maximal feasible sum of the matrix

$$\begin{pmatrix} a_{ps_1} & a_{ps_2} & \dots & a_{ps_k} \\ a_{p+1s_1} & a_{p+1s_2} & \dots & a_{p+1s_k} \\ \dots & \dots & \dots & \dots \\ a_{qs_i} & a_{qs_2} & \dots & a_{qs_k} \end{pmatrix}.$$

Define  $t_{pq}(s) = 0$ , if  $s = \phi$ .

The following theorem indicates whether the job  $J_j$  could be put on the  $(k+1)$ th place when  $s = (s_1, \dots, s_k)$  is fixed.

**THEOREM 1.** Let  $s = (s_1, s_2, \dots, s_k)$ ,  $I = (i_1, i_2, \dots, i_u)$  are two partial schedules of  $N$ ,  $I \cap s = \phi$ ,  $j \in I \cup s$ . If

$$(1) \quad t_{1q}(sI) \leq t_{1q}(sj) - a_{qj} + A_{qm}(I), \quad q = 1, 2, \dots, m,$$

where

$$A_{qm}(I) = \min_{q \leq r_1 \leq \dots \leq r_k \leq m} (a_{r_1 i_1} + \dots + a_{r_k i_k}), \quad sI = (s_1, s_2, \dots, s_k, i_1, \dots, i_u),$$

$sj = (s_1, s_2, \dots, s_k, j)$ , then for finding a optimal sequence we can eliminate all permutations of form  $(sj, \dots, i_1, \dots, i_2, \dots, i_u, \dots)$ .

**PROOF.** Let  $w'$  be a permutation of the form  $(sj, \dots, i_1, \dots, i_u, \dots)$ . Let  $R_1, R_2, \dots$  denote the partial sequences between  $j$  and  $i_1$ , between  $i_1$  and  $i_2$ , etc., i.e.,  $w'$  has the form  $(sjR_1i_1R_2\dots i_uR_{u+1})$ . Let permutation  $w = (sIjR_1R_2\dots R_{u+1})$ , and  $\ell(w)$  be any feasible line in the matrix  $A(w)$ . By Lemma 1, it is easily seen that there exist integers  $q, r_1, r_2, \dots, r_u$ ,  $1 \leq q \leq r_1 \leq r_2 \leq \dots \leq r_u \leq m$ , such that the feasible sum  $t_\ell$  corresponding to  $\ell(w)$  satisfies

$$(2) \quad t_\ell \leq t_{1q}(sI) + t_{qr_1}(jR_1) + t_{r_1r_2}(R_2) + \dots + t_{r_u m}(R_{u+1}).$$

By (1), we have

$$(3) \quad t_\ell \leq t_{1q}(sj) - a_{qj}(I) + t_{qr_1}(jR_1) + t_{r_1r_2}(R_2) + \dots + t_{r_u m}(R_{u+1}).$$

By Lemma 1, we obtain

$$\begin{aligned} t_{1q}(sj) - a_{qj} + t_{qr_1}(jR_1) &\leq t_{1r_1}(sjR_1), \\ A_{qm}(I) + t_{r_1r_2}(R_2) + \dots + t_{r_um}(R_{u+1}) \\ &\leq a_{r_1i_1} + a_{r_2i_2} + \dots + a_{r_ui_u} + t_{r_1r_2}(R_2) + \dots + t_{r_um}(R_{u+1}) \\ &\leq t_{r_1m}(i_1R_2i_2R_3\dots i_uR_{u+1}). \end{aligned}$$

Substituting into (3), we have

$$\begin{aligned} t_\ell &\leq t_{1r_1}(sjR_1) + t_{r_1m}(i_1R_2i_2R_3\dots i_uR_{u+1}) \\ &\leq t_{1m}(sjR_1i_1R_2i_2\dots i_uR_{u+1}) = t(w'). \end{aligned}$$

Since  $\ell(w)$  is any feasible line, we have  $t(w) \leq t(w')$ . It follows that if we eliminate all permutations of the form  $(sj\dots i_1\dots i_2\dots i_u)$ , there is still an optimal sequence left in the remainder.  $\square$

If  $u = 2$ , there are only two cases, i.e.,  $I = (i_1, i_2)$  and  $I = (i_2, i_1)$ , to be examined in (1). If for these two cases conditions (1) hold, then we can eliminate all permutations of the form  $(sj\dots)$ .

If  $u = 1$ , then putting  $I = (i)$  in Theorem 1 and noticing that

$$(4) \quad A_{qm}(i) = \min(a_{qi}, a_{q+1i}, \dots, a_{mi}),$$

we have the following.

COROLLARY 1. Let  $s = (s_1, \dots, s_k)$ ,  $\{i, j\} \cap s = \emptyset$ . If

$$(5) \quad t_{1q}(si) \leq t_{1q}(sj) - a_{qj} + \min(a_{qi}, \dots, a_{mi}), \quad 1 \leq q \leq m,$$

we can eliminate all permutations of the form  $(sj\dots)$ .

In [17,18], Szwarc established the following elimination criteria:

$$(6) \quad t_{1q-1}(sij) - t_{1q-1}(sj) \leq t_{1q}(sij) - t_{1q}(sj) \leq a_{qi}, \quad q = 2, 3, \dots, m.$$

He proved that if (6) holds, then  $t_{1m}(sijR'R'') \leq t_{1m}(sjR'iR'')$ , where  $R'$  and  $R''$  are any two partial sequences of  $N$  such that

$$R' \cap R'' = \phi, \quad \{R'R''\} \cap \{sij\} = \phi, \quad R' \cup R'' \cup \{sij\} = N.$$

Now we are going to prove that (6) is equivalent to (5).

**THEOREM 2.** *The set of conditions (5) is equivalent to the set of conditions (6).*

**PROOF.** First we prove that if (6) holds, then we have (5). Clearly,  $t_{11}(sij) - t_{11}(sj) = a_{1i}$ . If (6) holds, we have

$$(7) \quad a_{1i} \leq a_{2i}, \quad a_{1i} \leq a_{3i}, \dots, \quad a_{1i} \leq a_{mi}.$$

From this we have

$$t_{11}(si) \leq t_{11}(s) + \min(a_{1i}, a_{2i}, \dots, a_{mi}).$$

This proves that (5) is true for  $q = 1$ . Now we proceed by induction. For  $m = 2$ , from (6), we have

$$(8) \quad t_{12}(sij) \leq a_{2i} + t_{12}(sj).$$

By the definition of  $t_{pq}$ , we have

$$(9) \quad t_{12}(sij) = \max\{t_{11}(sij), t_{12}(si)\} + a_{2j},$$

$$(10) \quad t_{12}(si) = \max\{t_{11}(si), t_{12}(s)\} + a_{2i}.$$

Substituting (9) into (8), we have

$$t_{12}(si) \leq t_{12}(sj) - a_{2j} + a_{2i}.$$

This proves that (5) holds for  $m = 2$  and  $q = 1, 2$ . Now we assume that (5) can be proved from (6) for all integers less than  $m$  ( $m > 2$ ), and prove that (5) can be proved also from (6) for  $m$ .

By the induction hypothesis, we have

$$(11) \quad t_{1q}(si) \leq t_{1q}(sj) - a_{qj} + \min\{a_{qi}, a_{q+1i}, \dots, a_{m-1i}\}, \quad 1 \leq q \leq m-1.$$

In order to prove that (5) holds we only have to prove

$$(12) \quad t_{1q}(si) \leq t_{1q}(sj) - a_{qj} + a_{mi}, \quad 1 \leq q \leq m.$$

By (6), we have

$$(13) \quad t_{1q}(sij) \leq t_{1q}(sj) + a_{mi}.$$

Then we have

$$t_{1q}(si) + a_{qj} \leq t_{1q}(sij) \leq t_{1q}(sj) + a_{mi},$$

from this, (12) can be obtained. So (5) holds.

Next, we prove that if (5) holds, then (6) is true. We also proceed by induction. For  $m = 2$ , from (5), we have

$$(14) \quad t_{11}(si) \leq t_{11}(sj) - a_{1j} + \min\{a_{1i}, a_{2i}\},$$

$$(15) \quad t_{12}(si) \leq t_{12}(sj) - a_{2j} + a_{2i}.$$

(14) is equivalent to  $a_{1i} \leq a_{2i}$ . From this we have

$$t_{11}(sij) + a_{2j} = t_{11}(sj) + a_{1i} + a_{2j} \leq t_{12}(sj) + a_{2i};$$

from this and (15) we obtain

$$(16) \quad t_{12}(sij) = \max\{t_{12}(si), t_{11}(sij)\} + a_{2j} \leq t_{12}(sj) + a_{2i}.$$

Since

$$(17) \quad t_{11}(sij) - t_{11}(sj) + t_{12}(sj) = \max\{t_{12}(s) + a_{1i}, t_{11}(sij)\} + a_{2j},$$

using  $a_{1i} \leq a_{2i}$ , we have

$$t_{12}(s) + a_{2j} + a_{1i} \leq t_{12}(si) + a_{2j}.$$

Substituting this into (17), we obtain

$$(18) \quad t_{11}(sij) - t_{11}(sj) + t_{12}(sj) \leq t_{12}(sij).$$

Combining (18) with (16), we have

$$t_{11}(sij) - t_{11}(sj) \leq t_{12}(sij) - t_{12}(sj) \leq a_{2i},$$

So, (6) holds for  $m = 2$ . Now we assume that (6) can be proved from (5) for all integers less than  $m$  ( $m > 2$ ), and prove that (6) can be proved also from (5) for  $m$ .

Since (5) holds for  $m$ , we have

$$t_{1q}(si) \leq t_{1q}(sj) - a_{qj} + \min\{a_{qi}, a_{q+1i}, \dots, a_{m-1i}\}, \quad q = 1, 2, \dots, m-1.$$

By the induction hypothesis, it can be shown that

$$(19) \quad t_{1q-1}(sij) - t_{1q-1}(sj) \leq t_{1q}(sij) - t_{1q}(sj) \leq a_{q-1} a_{qi},$$

$$q = 2, 3, \dots, m-1.$$

In order to prove that (6) holds for  $m$ , we only have to prove

$$(20) \quad t_{1m-1}(sij) - t_{1m-1}(sj) \leq t_{1m}(sij) - t_{1m}(sj) \leq a_{mi}.$$

Before this we are going to prove the following inequalities for  $q = 1, 2, \dots, m$  by induction:

$$(21) \quad t_{1q}(s_{ij}) - t_{1q}(s_j) \leq a_{mi}.$$

When  $q = 1$ , since we have  $a_{1i} \leq a_{mi}$  from (5), therefore (21) is true. Now we assume that (21) is true for all integers less than  $r$  ( $1 < r \leq m$ ), and prove that (21) is also true for  $r$ . By the induction hypothesis we have

$$t_{1r-1}(s_{ij}) - t_{1r}(s_j) + a_{rj} \leq t_{1r-1}(s_{ij}) - t_{1r-1}(s_j) \leq a_{mi}.$$

From (5) we have

$$t_{1r}(s_i) - t_{1r}(s_j) + a_{rj} \leq \min\{a_{ri}, a_{r+1i}, \dots, a_{mi}\} \leq a_{mi}.$$

Using the two above inequalities, we obtain

$$t_{1r}(s_{ij}) - t_{1r}(s_j) \leq a_{mi}.$$

Then (21) has been proved for  $q = 1, 2, \dots, m$ . So the first inequality in (20) is true. We want to prove the second inequality in (20). From (21) we have

$$\begin{aligned} & t_{1m-1}(s_{ij}) - t_{1m-1}(s_j) + t_{1m}(s_j) \\ &= \max\{t_{1m}(s) - t_{1m-1}(s_j), 0\} + a_{mj} + t_{1m-1}(s_{ij}) \\ &\leq \max\{t_{1m}(s) + a_{mi}, t_{1m-1}(s_{ij})\} + a_{mj} \\ &\leq t_{1m}(s_{ij}), \end{aligned}$$

which proves the second inequality in (20). The proof of the theorem is complete.

For a given partial schedule  $s = (s_1, \dots, s_k)$ , when we use the set of conditions (5) to find all nodes corresponding to  $(s_j \dots)$  which can be eliminated, we have to calculate  $t_{1q}(s_\alpha)$ ,  $\forall \alpha \in N \setminus s$ ,  $q = 1, 2, \dots, m$  by

$$t_{1q}(s\alpha) = \max\{t_{1q}(s), t_{1q-1}(s\alpha)\} + a_{q\alpha}, \quad \forall \alpha \in N \setminus s, q = 1, \dots, m,$$

which requires  $O(m(n-k))$  calculates. To check (5) for all  $i$  and  $j$ , we need  $O(m(n-k)^2)$  calculations. If we use the set of conditions (6) to find all nodes of the form  $(sj\dots)$  which can be eliminated, we have to calculate  $t_{1q}(s\alpha)$  as above and  $t_{1q}(s\alpha\beta)$ ,  $\alpha, \beta \in N \setminus s$ ,  $\alpha \neq \beta$ ,  $q = 1, \dots, m$  by

$$t_{1q}(s\alpha\beta) = \max\{t_{1q}(s\alpha), t_{1q-1}(s\alpha\beta)\} + a_{q\beta},$$

$$\forall \alpha, \beta \in N \setminus s, \alpha \neq \beta, q = 1, \dots, m,$$

which requires  $O(m(n-k)^2)$  calculations. To check (6) for all  $i$  and  $j$ , we also need  $O(m(n-k)^2)$  calculations. Altogether, it seems simpler to use (5) than to use (6).

A simple special case of conditions (5) can be obtained as follows.

**COROLLARY 2.** Let  $s = (s_1, s_2, \dots, s_k)$ ,  $i \neq j$ ,  $\{i, j\} \cap s = \emptyset$ . If

$$(22) \quad a_{1i} \leq a_{2i} \leq \dots \leq a_{mi}, \text{ and } a_{ri} \leq a_{rj}, \quad r = 1, \dots, m-1,$$

we can eliminate all permutations of the form  $(sj\dots)$ .

**THEOREM 3.** Let  $s = (s_1, s_2, \dots, s_k)$ ,  $i \neq j$ ,  $\{i, j\} \cap s = \emptyset$ . If

$$(23) \quad t_{1q}(si) \leq t_{1q}(sj) + \min_{q \leq r \leq u \leq m} \left\{ \sum_{k=r}^u (a_{ki} - a_{kj}) \right\}, \quad 1 \leq q \leq m,$$

we can eliminate all permutations of the form  $(sj\dots)$ .

**PROOF.** Let  $w' = (sjR_1iR_2)$  be a permutation of form  $(sj\dots)$ , and let  $w = (siR_1jR_2)$ . Suppose that  $\ell(w)$  is a feasible line of matrix  $A(w)$ . Clearly, there exist integers  $q, r$  and  $u$  with  $1 \leq q \leq r \leq u \leq m$ , such that the feasible sum  $t_\ell$  corresponding to  $\ell(w)$  satisfies

$$(24) \quad t_\ell \leq t_{1q}(si) + t_{qr}(R_1) + t_{ru}(j) + t_{um}(R_2).$$

Since,

$$t_{ru}(j) + \min_{q \leq r \leq u \leq m} \left\{ \sum_{k=r}^u (a_{ki} - a_{kj}) \right\} \leq t_{ru}(i),$$

if conditions (23) hold, we have

$$t_{\ell} \leq t_{1q}(sj) + t_{qr}(R_1) + t_{ru}(i) + t_{um}(R_2) \leq t_{1m}(w').$$

By Lemma 1, we have  $t_{1m}(w) \leq t_{1m}(w')$ .  $\square$

We give a simple special case of condition (23) as follows.

**COROLLARY 3.** Let  $s = (s_1, s_2, \dots, s_k)$ ,  $i \neq j$ ,  $\{i, j\} \cap s = \emptyset$ . For  $1 \leq q \leq m$ , let  $Q_q = \{k \mid a_{ki} \leq a_{kj}, q \leq k \leq m\}$ . If

$$(25) \quad t_{1q}(si) \leq t_{1q}(sj) + \min_{k \in Q_q} \left\{ \sum_{k \in Q_q} (a_{ki} - a_{kj}), (a_{ui} - a_{uj}), q \leq u \leq m \right\},$$

$1 \leq q \leq m,$

we can eliminate all permutations of the form  $(sj\dots)$ . (If  $Q_q = \emptyset$ , define  $\sum_{\emptyset} (a_{ki} - a_{kj}) = +\infty$ .)

## 2. LOWER BOUND

Branch-and-bound algorithms are commonly used for solving permutation flow-shop sequencing problems. For a given partial schedule  $s = (s_1, \dots, s_k)$ , we want to compute a lower bound on the value of all possible completions  $s\bar{s}$  of  $s$ , where  $\bar{s}$  is a permutation of all unscheduled jobs. Several formulae to compute a lower bound have been presented in the literature, for example, the "machine-based bound" [13,19], etc. In [9] Lageweg, Lenstra and Rinnooy Kan give a general bounding scheme, that generates most previously known bounds and leads to some new bounds. Computational experiments show that the "two-machine bounds" developed in [9] are superior to previous bounds in solving permutation flow-shop problems.

We propose another two-machine bound. For a given partial schedule  $s = (s_1, s_2, \dots, s_k)$ , let  $\sigma$  be the index set of unscheduled jobs, i.e.

$\sigma = N \setminus s$ . Arranging all jobs belonging to  $\sigma$  in the sequence  $(j_1, j_2, \dots, j_{n-k})$  by applying Johnson's rule to  $a_{pj}$ ,  $\forall j \in \sigma$ , we define

$$R_1(p) = (j_2, j_3, \dots, j_{n-k}, j_1)$$

$$R_i(p) = (j_1, \dots, j_{i-1}, j_{i+1}, \dots, j_{n-k}, j_i), \quad i = 2, \dots, n-k-1,$$

$$R_{n-k}(p) = (j_1, j_2, \dots, j_{n-k}),$$

and

$$(26) \quad \begin{aligned} b_p &= t_{1p}(s) + \min_{1 \leq i \leq n-k} \{ t_{pp+1}(R_i(p)) + \sum_{r=p+2}^m a_{rj_i} \}, \quad p = 1, \dots, m-2, \\ b_{m-1} &= t_{1m-1}(s) + t_{m-1m}(R_{n-k}^{(m-1)}), \\ b_m &= t_{1m}(s) + \sum_{j \in \sigma} a_{mj}. \end{aligned}$$

Suppose that  $(j'_1, \dots, j'_{n-k})$  is any permutation of jobs in  $\sigma$ , we have  $j'_{n-k} = j_i$  for some index  $j_i \in \sigma$ . Obviously, we have  $t_{pp+1}(j'_1, \dots, j'_{n-k}) \geq t_{pp+1}(R_i(p))$ ,  $p = 1, \dots, m-1$ . From Lemma 1 the completion time of the sequence  $(sj'_1, \dots, j'_{n-k})$  satisfies the following inequalities:

$$\begin{aligned} t(sj'_1, \dots, j'_{n-k}) &\geq t_{1p}(s) + t_{pp+1}(j'_1, \dots, j'_{n-k}) + \sum_{r=p+2}^m a_{rj_i} \geq \\ &t_{1p}(s) + t_{pp+1}(R_i(p)) + \sum_{r=p+2}^m a_{rj_i}, \quad 1 \leq p \leq m-2, \end{aligned}$$

$$t(sj'_1, \dots, j'_{n-k}) \geq t_{1m-1}(s) + t_{m-1m}(R_{n-k}^{(m-1)}),$$

$$t(sj'_1, \dots, j'_{n-k}) \geq t_{1m}(s) + \sum_{j \in \sigma} a_{mj}.$$

We deduce that  $t(sj'_1, \dots, j'_{n-k}) \geq b_p$ ,  $p = 1, \dots, m$ . We thus obtain a lower bound

$$B(s) = \max_{1 \leq p \leq m} \{ b_p \}.$$

For calculating the above lower bound, at the root node of the search tree we calculate  $\sum_{r=p+2}^m a_{rj}$  and obtain the optimal job order by applying

Johnson's rule to  $a_{pj}, a_{p+1j}$  for  $1 \leq p \leq m-1$  in  $O(mn \log n)$  steps; for any subset of unscheduled jobs  $\sigma$ , the optimal order  $R_{n-k}(p)$  has been determined at the root node, and we calculate the lower bound  $B(s)$  in  $O(m(n-k)^2)$  steps.

When we look for an optimal sequence of a flow-shop scheduling problem, we can consider both the original problem and the inverse flow-shop problem in which the processing times  $a_{kj}$  and  $a_{m-k+1j}$  are interchanged for all jobs  $j$  and all machines  $k$ . In that case nodes of the form  $\{(s, \dots, s')\}$  will occur in the search tree, where  $s$  and  $s'$  are two given mutually disjoint fixed partial schedules (either  $s$  or  $s'$  may be empty). In [14] Potts presents an "adaptive branching rule" for such nodes  $\{(s, \dots, s')\}$  and gives a lower bound  $B(s, s')$ . Computational results indicate that his algorithm is more efficient.

As an analogue to (26), we propose a lower bound on all possible completions of  $(s, \dots, s')$ . Let  $\sigma = N \setminus (s \cup s')$ . Arranging all jobs belonging to  $\sigma$  in the sequence  $(j_1, j_2, \dots, j_h)$  by applying Johnson's rule to  $a_{pj}, a_{p+1j}$ ,  $\forall j \in \sigma$ , we define

$$V_1(p) = (j_2, j_3, \dots, j_h, j_1),$$

$$V_i(p) = (j_1, \dots, j_{i-1}, j_{i+1}, \dots, j_h, j_i), \quad i = 2, \dots, h-1,$$

$$V_h(p) = (j_1, j_2, \dots, j_{h-1}, j_h),$$

and

$$b'_p = t_{1p}(s) + \min_{1 \leq i \leq h} \{t_{pp+1}(V_i(p)) - a_{p+1j_i} + t_{p+1m}(j_i s')\},$$

$$p = 1, \dots, m-2,$$

$$b'_{m-1} = t_{1m-1}(s) + t_{m-1m}(V_h(m-1)) + t_{mm}(s'),$$

$$b'_m = t_{1m}(s) + \sum_{j \in \sigma} a_{mj} + t_{mm}(s').$$

We thus obtain a lower bound

$$B'(s, s') = \max_{1 \leq p \leq m} \{b'_p\}.$$

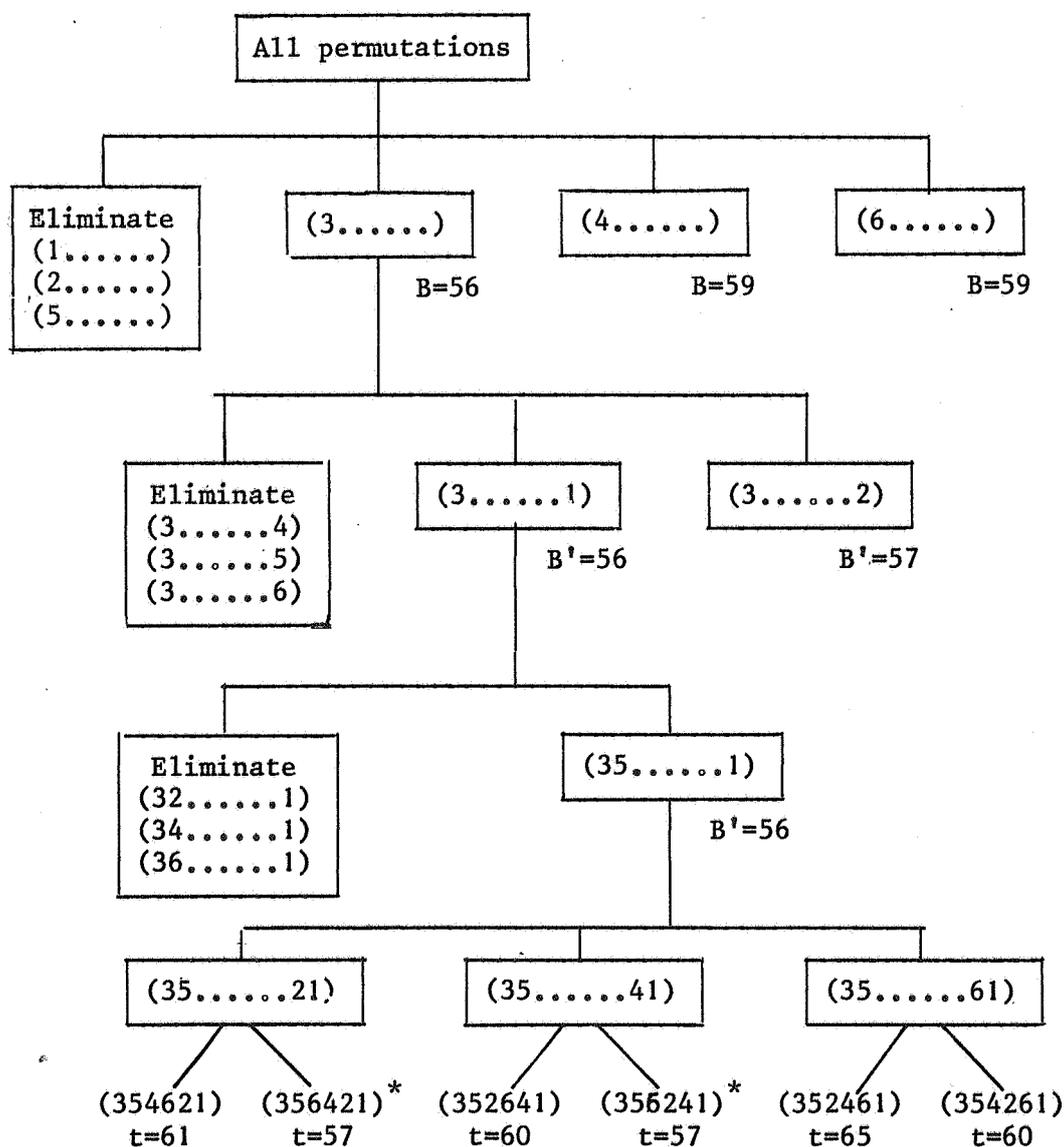
If  $s'$  is empty, we have  $b'_p = b_p$ ,  $p = 1, \dots, m$ , and  $B'(s, \phi) = B(s)$ .

Incorporating elimination criteria (5), (22), (23), (25) and lower bounds  $B(s)$ ,  $B'(s,s')$ , using the adaptive branching rule from [14] and a heuristic procedure to produce an initial upper bound (for example, the procedure in [5]), we obtain an algorithm for the flow-shop sequencing problem.

EXAMPLE (Lomnicki (1965)).

	$J_1$	$J_2$	$J_3$	$J_4$	$J_5$	$J_6$
$M_1$	6	12	4	3	6	2
$M_2$	7	2	6	11	8	14
$M_3$	3	3	8	7	10	12

Upper bound = 59.



Optimal sequences (356421), (356241). Minimum completion time 57.

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